



The Ontario economy is expected to show a moderate recovery of approximately 5 per cent during 1976, and the Union Gas service area should experience a similar increase in economic activity. The improvement in this part of Ontario will result mainly from increased employment and earnings from major construction projects; an expected increase in industrial production; and a continued high level of new residential construction. Large construction projects in Southwestern Ontario are providing a substantial increase in employment and a significant con-

tribution to personal income. As a result, retail sales and service industry activity will also be strengthened.

The number of commercial and industrial building permits issued in the Union Gas territory has declined somewhat from the very high levels reached in 1974, but the trend – in contrast with the trend for other Ontario municipalities – remains considerably above the low level of early 1973. Commercial and industrial construction is therefore expected to be a more important factor in the economic recovery for the Union Gas area than for Ontario as a whole.

Steel, chemicals, automobiles and automotive parts are major industries in Union's service territory, and they are expected to experience a recovery in production in 1976. Over 80 per cent of Canada's steel output comes from Ontario mills and a very substantial amount of the Ontario production is in the Union Gas area. Canadian steel consumption is expected to increase by almost 10 per cent in 1976.

The outlook for automobile production in the territory served by Union Gas has improved considerably as a result of an expected strong recovery in new car sales in the United States this year. About 70 per cent of Canadian passenger car production is exported to the United States and a large proportion of this exportoriented production takes place in the Union Gas area.

For automotive parts the outlook is somewhat less certain, as parts production in Canada has declined for several years now. On the other hand, the requirement for Canadian ''value added'' content, which includes parts, is close to the minimum required by the terms of the U.S.-Canada automotive agreement. Canadian parts production could, therefore, show an increase more in line with the expected improvement in the overall export market for motor vehicles.

With respect to residential construction, the Union Gas area is expected to continue to out-perform Ontario as a whole in 1976. Housing starts in the Union Gas area should increase by almost 10 per cent, from 22,000 in 1975 to around 24,000 in the current

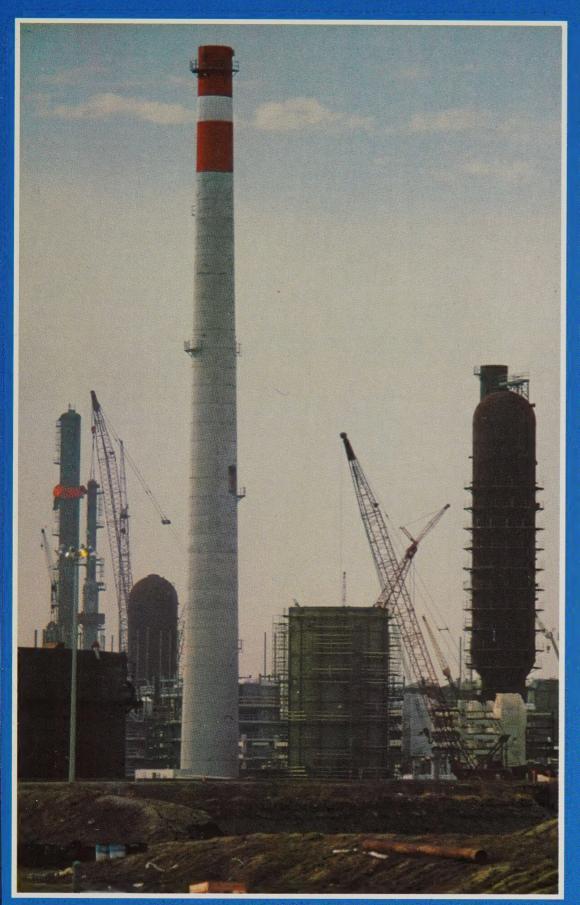
year. In comparison, the 1976 Ontario Budget forecast that, for the entire province, housing starts would increase by only 2.5% in 1976. Other forecasts of the 1976 increase in Ontario starts are somewhat higher, in the 5% – 9% range. A continued up-trend in single, double, semi-detached and row dwelling construction is expected to provide momentum for the increase in activity in the Union Gas area.

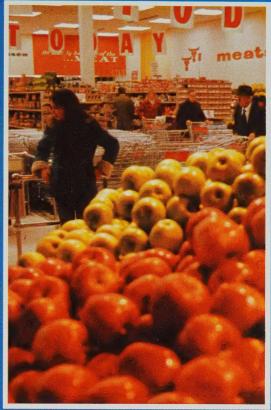
The demand for housing, as measured by vacancy rates, is particularly strong in Brantford, Guelph and Sarnia, while Kitchener and London also show a tight supply-demand situation. Windsor is an exception with a vacancy rate which has increased above its normal level.

The 1976 increase in construction activity and industrial employment in the Union Gas territory, especially after mid-year, is expected to produce an increase of 12 to 13 per cent in total industrial payrolls. This estimate is based on an expected rise in employment in the 2 to 3 per cent range and an increase in average wages of about 10 per cent this year. After allowing for a forecast increase in consumer prices in the 8 to 9 per cent range, it appears that the disposable income of the average industrial worker could increase by 1 to 2 per cent in 1976. Retail sales activity in the Union Gas area is, therefore, expected to strengthen in the second half of 1976 as a result of increased employment and a trend to more moderate rates of inflation.

If you would like a more complete forecast of what can be expected to happen to the economy of the Union Gas service territory in 1976, we will be pleased to send you a free booklet entitled "Economic Outlook: 1976". Address your request to:

Economic Outlook Union Gas Limited 50 Keil Drive North Chatham, Ontario N7M 5M1







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Housing starts in the territory served by Union Gas should increase by almost 10 per cent this year.

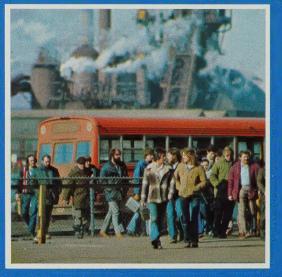
Large construction projects are providing a substantial increase in employment and a significant contribution to personal income.

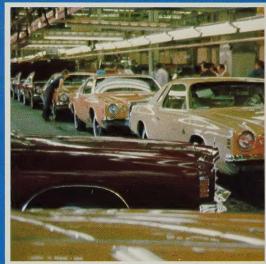


Steel, a major industry in Union's service territory, is expected to experience a recovery in production in 1976.

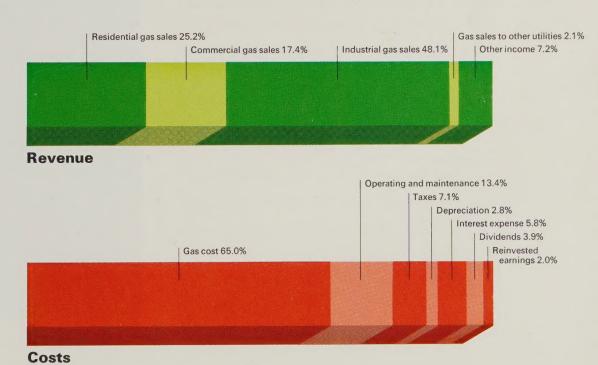
The disposable income of the average industrial worker could increase by up to 2 per cent in 1976.

The outlook for auto production in the Union Gas area this year has improved considerably.





| Comparative highlights                                   |                       |                       |
|--|-----------------------|-----------------------|
| Fiscal years ended March 31                              | 1976                  | 1975                  |
| Gas sales and other income                               | \$327,618,000         | \$240,800,000         |
| Net income for the year                                  | \$ 19,391,000         | \$ 14,210,000         |
| Earnings applicable to common shares                     | \$ 16,211,000         | \$ 13,212,000         |
| Basic earnings per common share                          | \$ 1.07               | \$ .87                |
| Dividends declared on common shares:  Total  Per share   | \$ 9,672,000<br>64.0¢ | \$ 9,672,000<br>64.0¢ |
| Natural gas sales MCF*                                   | 233,594,000           | 233,118,000           |
| Total customers at year end                              | 405,000               | 390,000               |
| Average gas use per customer MCF* Residential Commercial | 131.1<br>1,014.2      | 134.7<br>1,013.7      |
| Maximum day send-out MCF*                                | 2,231,000             | 1,879,000             |
| Construction expenditures                                | \$ 45,425,000         | \$ 43,805,000         |
| Gross properties at year end                             | \$449,063,000         | \$408,327,000         |



\*MCF means thousand cubic feet

#### Letter to the shareholders

Operations for the 1976 fiscal year have produced encouraging results. Earnings per common share of \$1.07 are 23% higher than the 87.4¢ reported for the previous year. This improvement is particularly gratifying in view of the large increase in preference share dividend requirements, from \$998,000 in the 1975 fiscal year to \$3,180,000 in the current year. This results from the March 31, 1975 issue of \$25,000,000 convertible redeemable preference shares bearing interest at 8¾%.

The rate of growth in revenue reflects the rapid escalation in the wholesale cost of gas and the resulting higher rates to our customers. Comparison with total revenue of past years is no longer meaningful as an indication of growth. The higher gas cost results primarily from the 63% higher price paid for Western Canadian supplies during the past fiscal year. The price is now set by the Federal Government under the terms of the Petroleum Administration Act, and a further significant increase is anticipated shortly. With the approval of the Ontario Energy Board, previous gas cost increases have been reflected in our customer rates. We will, of course, again be making application to the Energy Board for rate adjustments to recover any further increase.

There is growing realization of the huge capital spending necessary over the next few years to ensure the provision of adequate energy supplies to meet the nation's requirements. Union Gas itself foresees a growth rate of 5% for the Southwestern Ontario communities it serves and significant capital outlays will be necessary to maintain its share of the energy market.

Understandably, there is concern as to how the capital required for Canada's energy supply projects is to be raised, and how the associated carrying costs are to be paid. Our energy needs must be met if Canada is to remain economically sound. If, as a result of prohibitive conditions – including restrictive government policies – the private sector of the energy industry is precluded from undertaking its role in financing the necessary projects, then governments themselves will have to raise the capital. One obvious result would be that the proportion of economic activity under government control would be even greater than at present. It has been reported recently by Statistics Canada that spending on goods and services by all levels of government accounted for 43% of the Gross National Product in 1975. The money to pay for this spending must be

raised from the public at large by means of one form of taxation or another. Moreover, there is not only the question of how the capital is obtained, but also of how efficiently it is employed when government takes over responsibility from the private sector.

Union Gas continues to be part of the Canadian Arctic Gas Study consortium. Your Directors firmly believe that the Mackenzie Valley pipeline proposed by this group will provide the earliest and most economical new source of additional gas supply. We are hopeful that the public hearings now in progress before the National Energy Board will be completed before the end of 1976 and a decision announced early in 1977. This is essential if a serious supply shortfall is to be avoided. We are confident that, if the Federal authorities wisely direct natural gas supplies available from traditional sources, and if approvals are forthcoming for the early completion of the Mackenzie Valley pipeline, no serious disruption in the provision of natural gas service need occur. Recent announcements of the identification of additional reserves in the Arctic and the continuation of significant exploration activity are encouraging.

As a public utility, Union Gas has long operated under governmental regulation and is no stranger to the type of scrutiny currently being imposed on business under the Anti-Inflation legislation. We are in accord with the objectives of the program and are conducting our operations within the stipulated guidelines. Until the rate of inflation can be brought in line with growth in productivity, the value of money will continue to decline and no real gain will be achieved by Canadians. In fact, we shall be in danger of making ourselves



C. Malim Harding, Chairman of the Board



William G. Stewart,
President and Chief Executive Officer

uncompetitive in world markets and of destroying our economic viability.

In April 1976 the Company's offer for the outstanding common shares of Major Holdings & Developments Limited was concluded, with the result that Union Gas now owns 85% of the outstanding shares, and holds an option for a further 14%. Particulars of the transaction are set forth in the Notes to the Financial Statements. However, for the information of our shareholders, we have included in this Report an introduction to the activities of this new subsidiary. For the fiscal year ended March 31, 1976 Major Holdings contributed approximately 3¢ per common share to the earnings of Union Gas, reflecting the 37% interest in that company during the fiscal year. With Union's larger percentage ownership and the excellent outlook for Major, a more significant contribution to earnings in fiscal 1977 is anticipated.

The Company was saddened by the untimely death, on December 26, 1975, of Ron W. Todgham, Chairman of the Board. Mr. Todgham had served as a member of the Board of Directors since 1964 and was appointed Chairman in 1973. He will be long remembered for his wise and capable leadership and his outstanding contribution to the progress of Union Gas.

On March 2, 1976, C. Malim Harding, O.B.E., was appointed to succeed Mr. Todgham as Chairman of the Board. Mr. Harding is Chairman of Harding Carpets Limited and has been a Director of Union Gas since 1962.

Without the skills and co-operative efforts of all of our employees, the accomplishments of the past year would not have been possible. The response of the men and women of Union Gas to the challenge of the times is sincerely appreciated.

On behalf of the Board of Directors.

Cul. Harding
Chairman of the Board

President and Chief Executive Officer

Chatham, Ontario, May 12, 1976

## Major Holdings: our new subsidiary

Union Gas entered into active business relations with Major Holdings & Developments Limited in 1971, when Union provided Major with a \$2 million mortgage loan to help initiate a residential housing development, Pioneer Park, in Kitchener. In April, 1974 Union acquired a 28 per cent interest in Major and in April, 1976, Union increased its shareholding to 85 per cent, as the result of an offer to Major's shareholders. (Union also holds an option to purchase almost all of the remaining 321,530 shares.)

Major Holdings was founded in 1957 by a group of Waterloo area businessmen headed by Abram Wiebe, F.R.I. Under the guidance of Mr. Wiebe as President, Major has grown from a local land developer operating in the twin cities area to become one of Southwestern Ontario's leading development firms.

In 1958 the company opened the area's first industrial park and secured three industries for the City of Waterloo in its first year of operation. In the same year Major supplied the first 182 acres for the campus of the fledgling University of Waterloo and, with subsequent sales of company-controlled lands, the campus was extended to 1,000 acres. In 1968 the company purchased subdivision land in the City of Galt (now Cambridge).

Major made its first move out of what is now the Region of Waterloo in 1974, with the purchase of 320 acres of residential development land in Sarnia, followed by further acquisitions in the Cities of Guelph, Windsor and Owen Sound.

The company is well known for its high quality subdivisions, which include the Beechwood Community of Waterloo, Pioneer Park in Kitchener, St. Andrews Estates in Cambridge and (more recently) the Sherwood Village development which is located in Sarnia. Many of the homes in the company's

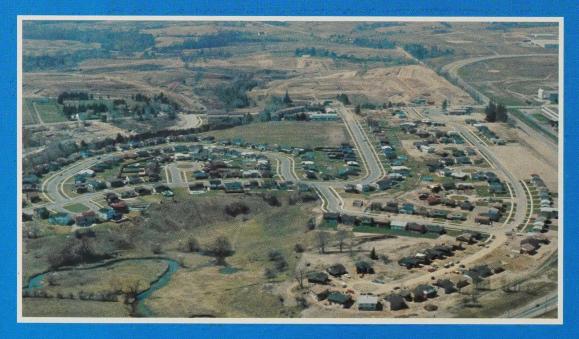
various residential developments have been built by Vintage Homes Limited, a wholly-owned subsidiary of Major since early 1975.

Major has also been involved in extensive commercial and industrial developments. Corporation Square, a large office-commercial complex in Kitchener, and Westmount Place and College Square shopping centres in Waterloo, are prime examples of the company's developments in this field. Major is currently completing a 118,000 sq. ft. multi-tenant industrial mall in Waterloo and has further industrial projects planned.

The future for Major Holdings is promising. Its extensive land bank of approximately 3,000 acres is located in some of the fastest growing urban communities of Ontario. It has a small but highly competent and experienced managerial group and staff. Vintage Homes Limited is sharply increasing the scope of its operations while retaining its reputation for quality construction. The company will continue to expand its development activities in the centres where it now operates and aggressively pursue opportunities in other communities where profitable operations can be anticipated. Major intends to increase its involvement in industrial and commercial development. Industrial and commercial projects undertaken will in some cases be retained for the company's growing portfolio of investment properties.

The following schedule shows Major Holdings' growth performance since 1971.

| Year ended<br>December 31 | Operating revenue | Net earnings |
|---------------------------|-------------------|--------------|
| 1971                      | \$3,464,694       | \$ 60,891    |
| 1972                      | 4,341,256         | 232,233      |
| 1973                      | 5,918,743         | 556,398      |
| 1974                      | 6,609,853         | 1,118,904    |
| 1975                      | 12,166,999        | 1,538,466    |



Union Gas became associated with Major Holdings in 1971. Union loaned Major some of the money needed to initiate Pioneer Park Subdivision at Kitchener. Phase One of this development was very successful and Phase Two is currently underway.

## **Review of operations**

#### Financial review

Revenue: For the 1976 fiscal year total revenue rose to \$327.6 million, an increase of \$86.8 million, or 36% over that for the previous fiscal year.

Gas sales revenue increased by 37% to \$304 million. This was essentially due to increased rates charged to our customers to reflect higher gas costs and other increases in the cost of providing service – including return on the capital invested. The total volume of gas sold, 233.6 Bcf\*, was only 0.2% greater than for the previous year, although the number of customers increased by 14,780 to 404,521. The moderate increase in sales to residential and general service rate customers was offset by reduced sales in the industrial categories. Sales to industry were well below anticipated levels due to an economic slowdown, while, because of weather and conservation factors, sales in the residential and heating markets were lower than might have been expected.

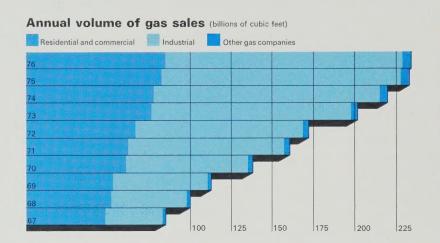
Other income of \$23.6 million was 29% above that for the prior year. The largest single source of such other income is the revenue received for the transportation and storage service provided to other utilities. During fiscal 1976 new contracts for this type of service were entered into with Northern & Central Gas Corporation Limited, Gaz Métropolitain inc. and The Public Utilities Commission of the City of Kingston. They contributed substantially to the increased revenue. Service work for customers and the rental of gas appliances and equipment produced additional revenue as well.

Costs: Total expenses of \$290.1 million for fiscal 1976 were up 37% above those for fiscal 1975. The largest increase was in the cost of gas, which rose by \$67 million, or 46%, to \$213 million. The cost of gas purchased from TransCanada PipeLines was 63% more than for the prior year. As a result of the agreement between the Federal and Alberta Governments as to natural gas pricing, Union's average cost per Mcf of gas purchased from TransCanada rose from 81¢ to \$1.23 on November 1, 1975. With the approval of the Ontario Energy Board, gas cost increases experienced during the fiscal year have been reflected in the rates charged to our customers.

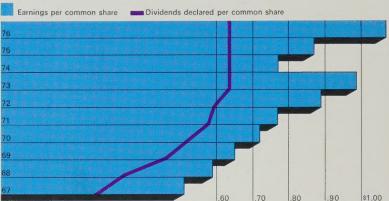
Operating and maintenance costs increased by 19% over the previous fiscal year. Higher wages, salaries and associated benefits, in particular pension and insurance costs, were a major factor in the increase. Continuing inflationary pressures were reflected in higher costs of materials and equipment.

Interest expense of \$19.1 million was 17% higher than in the 1975 fiscal year, reflecting the larger amount of long-term debt outstanding at a higher average interest rate, as well as the higher level of short-term borrowings.

Financing: In August 1975 the Company sold \$30 million of 11%% Sinking Fund Debentures, 1975 Series, due September

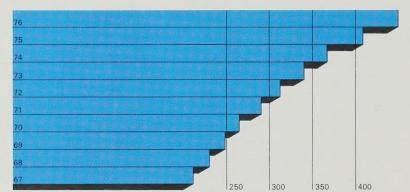


## Earnings and dividends

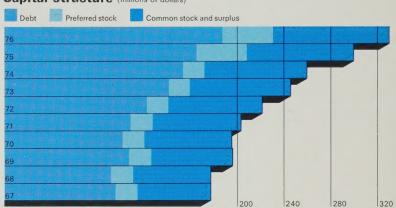


#### **Gross properties**

(millions of dollars)

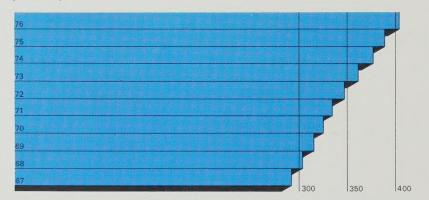


Capital structure (millions of dollars)



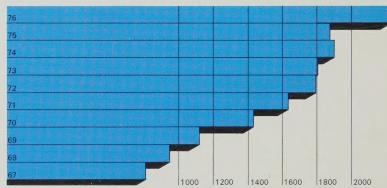
#### Number of customers served

(in thousands)



#### Maximum day send out

(millions of cubic feet)



15, 1995. Proceeds of this issue were employed in reducing bank loans and other short-term borrowings.

On February 12, 1976 approval of debenture holders was obtained for amendments to the 1957 and 1963 Trust Indentures and their respective Supplemental Indentures. The amendments resulted in a reduction in the interest coverage tests under these Indentures from 2.5 times consolidated net earnings available for interest to 2.0 times. This is now in conformity with the 1968 Trust Indenture, under which Union currently issues debentures, and provides increased financing flexibility. In consideration of the amendments, the interest rates on the affected debenture issues were increased by one-half of 1%, effective February 12, 1976.

## Rates and regulation

In May 1975 the Ontario Energy Board authorized Union to increase its rates to recover higher gas purchase costs. The increase was effective May 1 and was granted on an interim basis, subject to later confirmation by the Board.

On November 3, 1975 the OEB issued its decision on Phase II of the full review of Union's rates, originally applied for in May 1973. The Energy Board essentially confirmed the proposed rates — implemented on an interim basis in January 1975 — with some minor modifications. The Board's decision also confirmed the interim rate increase granted in May 1975 to recover increased gas costs.

An application was filed with the OEB on November 4, 1975 for a new full rate hearing into the Company's rate base, allowable rate of return and overall cost of service. Incorporated in this application was a request for an interim rate increase to pass on to customers increased gas costs implemented by our suppliers in November and December 1975. Approval of this

request was received in December 1975. Volumes of gas held in underground storage prior to the increase in wholesale prices enabled the Company to delay implementation of the increase in retail rates for the majority of its customers until January 23, 1976.

The public hearing into the Company's main rate application commenced before the OEB on January 12, 1976. Evidence related to the first phase of the hearing, to determine the annual revenue requirement, has been concluded and a decision is anticipated in June. Following the Energy Board's determination, a second phase of the hearing will be conducted to establish rates in line with the approved revenue requirement.

#### System expansion

Capital expenditures during fiscal 1976 – for additions to and replacement of plant, properties and equipment – totalled \$45.4 million. Of this total, approximately \$11.4 million was related to the installation of distribution mains, service lines, meters and regulators to serve 14,780 new customers, and some \$7 million was used to replace distribution facilities serving existing customers. The design and construction of new facilities is under constant review in order to keep the increase in capital cost per new customer to a minimum. As well, all extensions of service mains are subjected to stringent economic tests to ensure that our capital expenditures for new customers provide a self-supporting level of return.

Expenditures on storage and transmission facilities exceeded \$19 million. A significant portion of these expenditures resulted from expansion of the Company's transmission system to meet the anticipated increase in peak day demand – not only for our own heating customers, but also for those of the other

#### Gas sales volume and revenue

| Ve                                | Volume in billions of cubic feet |               |                           | Revenue in the              | ousands d     | of dollars                |
|-----------------------------------|----------------------------------|---------------|---------------------------|-----------------------------|---------------|---------------------------|
| Class of customer:                | Year to<br>March 31<br>1976      | % of<br>total | % over<br>(under)<br>1975 | Year to<br>March 31<br>1976 | % of<br>total | % over<br>(under)<br>1975 |
| Residential<br>Commercial         | 46.3<br>39.1                     | 19.8<br>16.7  | 1.1                       | \$ 82,616<br>57.152         | 27.2<br>18.8  | 28.0<br>32.6              |
| Industrial                        | 142.4                            | 61.0          | (1.0)                     | 157,437                     | 51.8          | 42.9                      |
| Other gas distributor for re-sale | s<br>5.8                         | 2.5           | 3.5                       | 6,813                       | 2.2           | 47.6                      |
| Total                             | 233.6                            | 100.0         | 0.2                       | \$304,018                   | 100.0         | 36.7                      |

#### Capital structure

| At March 31, 1976 total capitalization was as follows:   | in thousands<br>of dollars | % of<br>total |
|--|----------------------------|---------------|
| Common shares Accumulated earnings retained for use in the business  | \$ 31,346<br>67,494        |               |
| Total common equity Preference share equity  | 98,840<br>43,014           | 30.0<br>13.1  |
| Total equity   | 141,854                    | 43.1          |
| Long term debt (exclusive of portion to be retired within 12 months and carried on the balance sheet as a current liability) | 187,506                    | 56.9          |
| Total capitalization   | \$329.360                  | 100.0         |



Twenty-three miles of 42-inch pipeline were built near Strathroy to loop Union's main east-west transmission system.

Station Foreman Pat Moore and Turbine Operator Kent Peters check out new 18,200 horsepower turbine installed at Bright Station (near Woodstock) to help handle the increasing load on Union's transmission system.



utilities for whom we provide storage and transportation service. Installation of 23 miles of 42" diameter pipeline was completed last fall, continuing the third looping of the main transmission line, and a second turbine compressor unit was commissioned at the Bright Compressor Station.

#### Gas supply

In fiscal 1976 the Company purchased or produced 260 Bcf of natural gas, an increase of 12 Bcf, or 5% over the previous year. TransCanada PipeLines supplied some 244 Bcf, or 94% of this total.

Panhandle Eastern Pipe Line Company delivered 10 Bcf. This represents a curtailment of some 34% below the annual contract volume of 15.2 Bcf and results from a sharing of supply shortages experienced on the Panhandle system. During the year we were notified that Panhandle will not be in a position to renew this contract, which expires in November, 1976.

During the past year several meetings were held with representatives of the Provincial and Federal Governments regarding possible allocation of natural gas supplies, including representations at the Federal level to ensure a replacement supply for the Panhandle volumes. Federal authorities are currently conducting studies to determine what level of Canadian natural gas requirements can be met by the supplies available. As indicated by the Federal Minister of Energy, it may be necessary to reduce exports in order to alleviate any shortfalls that might occur in Canada. In the past few years, while demand in the large-volume industrial market has increased, Union, in order to ensure availability of service for our other customers, has not expanded sales to this class of customer. We are hopeful that government action will lead to additional supplies being made available in a timely fashion to enable us to increase sales to the industrial market.

Discussions have been held with TransCanada regarding extension of all existing supply agreements through to 1995, such extension to be on the basis that each of its Canadian customers agrees to the extension and that any shortfall in supply beyond the primary term of the current contracts would be shared by TCPL's customers. We have also requested a contract for additional volumes, which might be available as a result of further Export Permit approvals by the Province of Alberta and other gas supply arrangements entered into by TransCanada.

Union continues its policy of offering to purchase all market-

able volumes of natural gas discovered and produced within economic distance of its pipeline system. During the year we concluded 32 contracts with local producers, under a new standard form of agreement providing for increased payments. The contracts we have entered into make the implementation of the increased price contingent upon approval by the Ontario Energy Board of inclusion of such higher costs in the Company's cost of service. The new purchase price policy will relate Union's payments for local production to the price paid to TransCanada for Annual Contract Quantity purchases. The Company feels this is a very attractive incentive to local producers, when considered in light of the different economic criteria associated with drilling for and producing natural gas in Ontario. We are hopeful that the improved return to local producers will result in additional supplies being developed in Southwestern Ontario.

The Company has continued to participate in exploration and development in Southwestern Ontario and is engaged in joint venture and farm-out arrangements with three separate groups. Western Canada exploration and development are continuing under a modest \$1 million per year budget, as a result of which Union has to date earned a net interest amounting to some 72 Bcf of natural gas in 13 prospect areas. Union has also acquired an interest in three properties in Southcentral Alberta and recent evaluation programs have indicated that the lands contain 380 million tons of coal. Union's share of this tonnage is 126 million tons.

#### Gas purchased and produced

|   |                             | Volumes i          | n billions of o             | ubic feet          |
|---|-----------------------------|--------------------|-----------------------------|--------------------|
| Source:   | Year to<br>March 31<br>1976 | % of<br>total      | Year to<br>March 31<br>1975 | % of<br>total      |
| TransCanada Ontario Producers Panhandle Eastern | 244.1<br>3.2<br>10.0        | 94.0<br>1.2<br>3.9 | 229.2<br>3.8<br>13.0        | 92.5<br>1.5<br>5.3 |
| Total purchased                                 | 257.3                       | 99.1               | 246.0                       | 99.3               |
| Produced from Company Wells                     | 2.4                         | .9                 | 1.8                         | .7                 |
| Total Gas Supply*                               | 259.7                       | 100.0              | 247.8                       | 100.0              |

\*Excluding gas transmitted and stored for other companies

The strategic importance of Union's underground storage facilities has again been emphasized during the year. The Rosedale Pool was designated by the OEB for storage use and this Pool plus the Terminus Pool, designated earlier, was put into service. This brought the number of Pools operated by the

Company to nine. On November 8 and 9, 1975, a new record was established when the volume of working gas stored in these Pools on each of those days reached 86.9 Bcf. Union continues to evaluate reef structures in Southwestern Ontario and plans to develop additional storage capability in the near future.

As can be seen by the charts elsewhere in this Report, maximum day sendout on the system was significantly higher than in fiscal 1975. The maximum was some 2.2 Bcf, up 19% over the system peak day for the previous year. Peak day delivery from storage was also up 7% from the previous year.

#### Marketing/Conservation

Union Gas continues to extend service to customers under its Residential and General Service rate schedules. As well, while emphasizing the need for conservation on the part of all customers, the Company continues to promote the most efficient uses of natural gas and the replacement of existing equipment with newer, more efficient gas equipment.

Marketing policy is directed to ensuring the necessary, orderly growth of the residential, commercial and small industrial markets during the period of level supply and pending the availability of frontier supplies in the early 1980's. Considerable marketing activity is directed to the retention of base load sales by encouraging existing customers to remain with gas-burning equipment when replacing appliances. This is essential in order to avoid erosion of this vital ingredient in maintaining a firm base load and in assuring the most economic use of the Company's facilities. It is imperative that existing markets be preserved and new markets be identified and planned so that when frontier supplies are available they will be readily marketable.

Throughout fiscal 1976 the Company continued an active conservation or energy management program. Energy conservation and supply information was distributed to our markets through newspaper and radio advertising, mailed brochures, bill enclosures and showroom and shopping mall displays. As well, we conducted a poster colouring contest for school children, featuring the conservation theme.

Recognizing that industrial energy conservation can result in significant benefits, Union has conducted a series of Energy Conservation and Technology Conferences in major centres throughout the service area. Four such Conferences have been held, attracting more than 600 senior executives from Southwestern Ontario industry. The Conference programs provided updated information on natural gas supply and pricing, and presented ideas and techniques to enable conservation programs to be implemented. As well as Union's own Vice-Presidents of Marketing and Gas Supply, the Conferences have featured other speakers from Ontario and the United States – primarily energy conservation consultants.

#### **Employees**

During the year staff development programs were again emphasized, with the continuing purpose of upgrading the qualifications and skills of employees. One of these programs was designed specifically for those employees who have considerable contact, either directly or indirectly, with our customers and the public. This training will greatly assist such employees to resolve customer problems more promptly and efficiently.

Extensive professional management training has been carried out during the year for 45 of the Company's senior managers, and similar programs are planned for additional managers in 1976. A further program is currently being designed for the Company's supervisory staff and will commence later this year.

Significant numbers of employees continue to take advantage of the Company's Educational Aid Program which provides generous reimbursement for tuition fees and text books for courses successfully completed on employees' own time, normally for post-secondary education.

The agreements with the two unions representing some 1100 employees terminated on December 31, 1975. After prolonged negotiations we have now moved into mediation under the auspices of the Ministry of Labour. The Company is hopeful that this procedure will resolve the matter.

#### Changes in directors and officers

At the June 1975 Annual Meeting of Shareholders, Joseph S. Land was elected to the Board of Directors to fill the vacancy created by the retirement of W. Dent Smith, LL.D. Mr. Land is Vice-Chairman of the Board of IAC Limited.

During the year John B. Jolley, Q.C., joined the Company and was appointed Vice-President, General Counsel and Secretary.

R.G. James, B.Comm., formerly Treasurer, was named Assistant Vice-President, Finance and G.E. Miller, C.A., formerly Comptroller, became Treasurer. M.F. Bermon was appointed an Assistant Treasurer.





Natural gas-fired torches at Woodstock cut through steel plate to produce parts used in the manufacture of heavy duty hoists.

Recycling plant at London recovers aluminum and zinc. Scrap metal is melted in a natural gas furnace and kept molten by gas burners as it flows into ingots.

| Statement of Income (\$000s)   |                                       | Union Gas Limited      |
|--|---------------------------------------|------------------------|
| For the year ended March 31  | 197                                   | <b>6</b> 1975          |
| Revenue  |                                       |                        |
| Gas sales  | \$304,01                              | <b>8</b> \$222,471     |
| Other income   | 23,60                                 | <b>0</b> 18,329        |
|  | 327,61                                | 8 da da da da 240,800  |
| Operating expenses and interest  |                                       |                        |
| Cost of gas  | 213,02                                |                        |
| Operating and maintenance costs  | 43,91                                 |                        |
| Property and capital taxes   | 5,15                                  |                        |
| Depreciation and amortization (note 3)   | 8,95                                  |                        |
| Interest and expense on long-term debt (note 4)  | 14,71                                 |                        |
| Other interest expense   | 4,35                                  | 0 3,556                |
|  | 290,11                                | 3 38 48 48 211,761     |
| Income before income taxes   | 37,50                                 | <b>5</b> 29,039        |
| Income taxes (note 5):   |                                       |                        |
| Current  | 10,55                                 |                        |
| Deferred of ACCOMMENSAGE AND ACCOMMENSAG | 學者學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學 | 6 ADMINISTRATION 8,380 |
|  | 18,11                                 | 4 3/2/3/3/3/3/3/14,829 |
| Net income for the year  | 19,39                                 | 1 14,210               |
| Dividends on preference shares   | 3,18                                  | 0 998                  |
| Earnings applicable to common shares   | \$ 16,21                              | \$ 13,212              |
| Earnings per common share (note 2)   |                                       |                        |
| Basic  | \$ 1.0                                | \$ .87                 |
| Fully diluted  | \$ 1.0                                | <b>3</b> \$ .87        |

## Statement of Accumulated Earnings Retained for use in the Business (\$000's)

| For the year ended March 31                                    | 1975     |
|--|----------|
| Balance at beginning of year:                                  |          |
| As previously reported \$60,277                                | \$56,737 |
| Adjustments of prior years' income taxes (note 5) 776          | 776      |
| As restated 61,053   | 57,513   |
| Add net income for the year 19,391                             | 14,210   |
| 80,444   | 71,723   |
| Deduct:  |          |
| Dividends declared (note 9(b))                                 | 10,670   |
| Amortization of expenses on issue of Class B preference shares |          |
| 12,950   | 10,670   |
| Balance at end of year \$67,494                                | \$61,053 |

(See accompanying notes)

| Properties, plant and equipment – at cost (note 3)         \$449,063         \$408,327           Less accumulated depreciation         370,298         334,976           Current assets         370,298         334,976           Accounts receivable (note 7)         \$52,897         45,883           Inventories (note 8) –         9         45,883           Gas in underground storage         \$75,525         21,505           Merchandise, stores and spare equipment         8,438         9,654           Prepayments         189         389           Prepayments         189         389           Prepayments         2,017         2,847           Investment in Major Holdings & Developments Limited         3,399         2,955           Gas Arctic – Northwest Project Study Group expenditures         2,296         1,950           Unamortized debt discount and expense         2,296         1,950           Unamortized preference share issue expense         853         951           Deferred gas costs         5,391         5,391         5,391           Other deferred charges         4,464         902           Capital stock (note 9) –         7         7,68           Preference shares         4,301         4,436           C   | Balance Sheet (\$000's)  |                | Union Gas Limited |
|--|--|----------------|-------------------|
| Less accumulated depreciation         78,665         73,361           Current assets         370,298         334,976           Accounts receivable (note 7)         52,897         45,683           Inventories (note 8) —         51,525         21,505           Merchandise, stores and spare equipment         8,438         9,654           Prepayments         189         389           Deferred and other assets         119,049         77,131           Deferred and precipation (note 7)         2,017         2,847           Investment in Major Holdings & Developments Limited         3,399         2,255           Gas Arctic – Northwest Project Study Group expenditures         4,679         2,792           Unamortized debt discount and expense         2,296         1,550           Unamortized preference share issue expense         853         951           Deferred gas costs         5,391         5,391           Other deferred charges         5,391         5,391           Deferred shares         \$43,014         \$43,309           Common shares         31,346         31,346           Accumulated earnings retained for use in the business (note 6)         43,014         \$43,309           Commen debt (note 10)         187,506         164,908     <  | Assets   | March 31, 1976 | March 31, 1975    |
| Current assets   | Properties, plant and equipment – at cost (note 3)             | \$449,063      | \$408,327         |
| Current assets         Accounts receivable (note 7)         52,897         45,583           Accounts receivable (note 8) —         3         45,683           Gas in underground storage         57,525         21,505           Merchandisse, stores and spare equipment         8,438         9,664           Prepayments         189         389           Deferred and other assets         119,049         77,131           Deferred and preciper of the company of the   | Less accumulated depreciation                                  | <b>78,765</b>  | 73,351            |
| Current assets         Accounts receivable (note 7)         52,897         45,583           Accounts receivable (note 8) —         3         45,683           Gas in underground storage         57,525         21,505           Merchandisse, stores and spare equipment         8,438         9,664           Prepayments         189         389           Deferred and other assets         119,049         77,131           Deferred and preciper of the company of the   |  | 370,298        | 334,976           |
| Accounts receivable (note 7)         52,897         45,583           Inventories (note 8) –         57,525         21,505           Gas in underground storage         57,525         21,505           Merchandise, stores and spare equipment         189         389           Prepayments         189         389           Deferred and other assets         119,049         77,131           Mortgages receivable (note 7)         2,017         2,847           Investment in Major Holdings & Developments Limited         3,399         2,955           Gas Arctic – Northwest Project Study Group expenditures         4,679         2,792           Unamortized debt discount and expense         883         951           Deferred gas costs         5,391         5,391           Other deferred charges         1,464         902           Liabilities         20,099         17,788           Shareholders' equity         2         31,346         34,309           Capital stock (note 9) –         7         4,659         4,659         4,659           Accumulated earnings retained for use in the business (note 6)         67,494         61,053         4,659           Accumulated earnings retained for use in the business (note 6)         67,494         61,053         43   | Current assets   |                |                   |
| Inventories (note 8) -   |  | 52.897         | 45.583            |
| Gas in underground storage         \$7,525         21,505           Merchandise, stores and spare equipment         8,438         9,654           Prepayments         119,049         77,131           Deferred and other assets         119,049         77,131           Mortgages receivable (note 7)         2,847           Investment in Major Holdings & Developments Limited         3,399         2,955           Gas Arctic – Northwest Project Study Group expenditures         4,679         2,792           Unamortized debt discount and expense         853         951           Deferred gas costs         5,391         5,391           Other deferred charges         1,464         902           Liabilities         20,099         17,788           Shareholders' equity           Capital stock (note 9) –         843,014         \$43,309           Preference shares         \$4,301         \$43,009           Common shares         31,346         31,346           Accumulated earnings retained for use in the business (note 6)         67,494         61,053           Long-term debt (note 10)         187,506         164,908           Deferred income taxes         63,890         56,334           Current liabilities         60,741 <td< td=""><td></td><td>,</td><td></td></td<>   |  | ,              |                   |
| Prepayments         189         389           Deferred and other assets         119,049         77,731           Morgages receivable (note 7)         2,847           Investment in Major Holdings & Developments Limited         3,399         2,955           Gas Arctic – Northwest Project Study Group expenditures         4,679         2,792           Unamortized debt discount and expense         2,226         1,950           Unamortized preference share issue expense         853         951           Deferred gas costs         5,391         6,391           Other deferred charges         1,464         902           Liabilities         20,099         1,788           Shareholders' equity           Capital stock (note 9) –         7           Preference shares         \$ 43,014         \$ 43,309           Common shares         31,346         31,346           Accumulated earnings retained for use in the business (note 6)         67,494         61,053           Long-term debt (note 10)         187,506         164,908           Deferred income taxes         63,890         56,334           Current liabilities         60,741         19,020           Commercial notes and bank loans         60,741         19,020 <t< td=""><td></td><td>57,525</td><td>21,505</td></t<>   |  | 57,525         | 21,505            |
| Deferred and other assets  | Merchandise, stores and spare equipment                        | 8,438          | 9,654             |
| Deferred and other assets           Mortgages receivable (note 7)         2,017         2,847           Investment in Major Holdings & Developments Limited         3,399         2,955           Gas Arctic – Northwest Project Study Group expenditures         4,679         2,792           Unamortized cheth discount and expense         2,296         1,950           Unamortized preference share issue expense         853         951           Deferred gas costs         5,391         5,391           Other deferred charges         1,464         902           Liabilities         20,099         17,788           Shareholders' equity           Capital stock (note 9) –         Preference shares         \$ 43,014         \$ 43,009           Common shares         31,346         31,346         31,346           Accumulated earnings retained for use in the business (note 6)         67,494         61,053           Long-term debt (note 10)         187,506         164,908           Deferred income taxes         63,890         56,334           Current liabilities         60,741         19,020           Current liabilities         36,658         27,882           Dividends payable         2,941         2,418           Income and o  | Prepayments  | 189            | 389               |
| Deferred and other assets           Mortgages receivable (note 7)         2,017         2,847           Investment in Major Holdings & Developments Limited         3,399         2,955           Gas Arctic – Northwest Project Study Group expenditures         4,679         2,792           Unamortized cheth discount and expense         2,296         1,950           Unamortized preference share issue expense         853         951           Deferred gas costs         5,391         5,391           Other deferred charges         1,464         902           Liabilities         20,099         17,788           Shareholders' equity           Capital stock (note 9) –         Preference shares         \$ 43,014         \$ 43,009           Common shares         31,346         31,346         31,346           Accumulated earnings retained for use in the business (note 6)         67,494         61,053           Long-term debt (note 10)         187,506         164,908           Deferred income taxes         63,890         56,334           Current liabilities         60,741         19,020           Current liabilities         36,658         27,882           Dividends payable         2,941         2,418           Income and o  |  | 119,049        | 77,131            |
| Mortgages receivable (note 7)         2,017         2,847           Investment in Major Holdings & Developments Limited         3,399         2,956           Gas Arctic – Northwest Project Study Group expenditures         4,679         2,792           Unamortized debt discount and expense         853         951           Deferred gas costs         5,391         5,391           Other deferred charges         1,464         902           Liabilities           Shareholders' equity           Capital stock (note 9) –           Preference shares         \$ 43,014         \$ 43,309           Common shares         31,346         31,346           Accumulated earnings retained for use in the business (note 6)         67,494         61,053           Long-term debt (note 10)         187,506         164,908           Deferred income taxes         63,890         56,334           Current liabilities         2         2,941         2,418           Commercial notes and bank loans         60,741         19,020           Accounts payable and accrued charges         36,658         27,882           Dividends payable         6,418         3,696           Accrued interest on long-term debt         6,418         3,696     <  | Deferred and other assets                                      |                |                   |
| Investment in Major Holdings & Developments Limited  |  | 2.017          | 2.847             |
| Gas Arctic – Northwest Project Study Group expenditures       4,679       2,792         Unamortized debt discount and expense       853       951         Deferred gas costs       5,391       5,391         Other deferred charges       1,464       902         20,099       17,788         \$509,446       \$429,895         Liabilities         Shareholders' equity         Capital stock (note 9) –         Preference shares       \$43,014       \$43,009         Common shares       31,346       31,346         Accumulated earnings retained for use in the business (note 6)       67,494       61,053         Long-term debt (note 10)       187,506       164,908         Deferred income taxes       63,890       56,334         Current liabilities       Current liabilities         Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,755         Long-term debt due within twelve months (note 10)       5,991       16,176         Income and other taxes payable       6,418       3,696<   |  |                |                   |
| Unamortized debt discount and expense         2,296         1,950           Unamortized preference share issue expense         853         951           Deferred gas costs         5,391         5,391           Other deferred charges         1,464         902           Liabilities           Shareholders' equity           Capital stock (note 9) –           Preference shares         \$ 43,014         \$ 43,309           Common shares         31,346         31,346           Accumulated earnings retained for use in the business (note 6)         67,494         61,053           Long-term debt (note 10)         187,506         164,908           Deferred income taxes         63,890         56,334           Current liabilities         60,741         19,020           Accounts payable and accrued charges         36,658         27,882           Dividends payable         6,418         3,696           Accrued interest on long-term debt         3,447         3,753           Long-term debt due within twelve months (note 10)         5,991         16,176           Income and other taxes payable         6,418         3,696           Accrued interest on long-term debt         3,447         3,753           Lon  |  |                |                   |
| Unamortized preference share issue expense         853         951           Deferred gas costs         5,391         5,391           Other deferred charges         1,464         902           20,099         17,788           \$509,446         \$429,895           Liabilities           Shareholders' equity           Capital stock (note 9) –           Preference shares         \$43,014         \$43,309           Common shares         31,346         31,346           Accumulated earnings retained for use in the business (note 6)         67,494         61,053           Long-term debt (note 10)         187,506         164,908           Deferred income taxes         63,890         56,334           Current liabilities         60,741         19,020           Accounts payable and accrued charges         36,658         27,882           Dividends payable         2,941         2,418           Income and other taxes payable         6,418         3,696           Accrued interest on long-term debt         3,447         3,753           Long-term debt due within twelve months (note 10)         5,991         16,176   |  |                |                   |
| Deferred gas costs Other deferred charges         5,391 1,464 902         20,099 17,788           Liabilities         \$509,446         \$429,895           Liabilities         \$509,446         \$429,895           Liabilities         \$509,446         \$429,895           Capital stock (note 9) – Preference shares         \$ 43,014         \$ 43,309           Common shares         \$ 43,014         \$ 43,309           Accumulated earnings retained for use in the business (note 6)         67,494         61,053           Long-term debt (note 10)         187,506         164,908           Deferred income taxes         63,890         56,334           Current liabilities         60,741         19,020           Accounts payable and accrued charges         36,658         27,882           Dividends payable (note taxes payable (A418)         3,696         4,418         3,696           Accrued interest on long-term debt         6,418         3,696         4,218         1,6176           Long-term debt due within twelve months (note 10)         5,991         16,176         1,6176   | Unamortized preference share issue expense                     |                |                   |
| Common shares   \$43,014   \$43,309   \$43,014   \$43,309   \$42,895   \$43,014   \$43,309   \$43,014   \$44,014 | Deferred gas costs (多) 数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数     | 5,391          | 5,391             |
| Liabilities         Shareholders' equity         Capital stock (note 9) –         Preference shares       \$ 43,014       \$ 43,309         Common shares       31,346       31,346         Accumulated earnings retained for use in the business (note 6)       67,494       61,053         Accumulated earnings retained for use in the business (note 6)       141,854       135,708         Long-term debt (note 10)       187,506       164,908         Deferred income taxes       63,890       56,334         Current liabilities       Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         116,196       72,945  | Other deferred charges   | 1,464          | 902               |
| Liabilities         Shareholders' equity         Capital stock (note 9) –       43,014       43,309         Preference shares       \$43,014       31,346       31,346         Common shares       31,346       31,346       61,053         Accumulated earnings retained for use in the business (note 6)       67,494       61,053         Long-term debt (note 10)       187,506 /       164,908         Deferred income taxes       63,890       56,334         Current liabilities       Current liabilities         Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176  |  | 20,099         | 17,788            |
| Liabilities         Shareholders' equity         Capital stock (note 9) –       43,014       43,309         Preference shares       \$43,014       31,346       31,346         Common shares       31,346       31,346       61,053         Accumulated earnings retained for use in the business (note 6)       67,494       61,053         Long-term debt (note 10)       187,506 /       164,908         Deferred income taxes       63,890       56,334         Current liabilities       Current liabilities         Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176  |  | \$509,446      | \$429.895         |
| Capital stock (note 9) –         Preference shares       \$ 43,014       \$ 43,309         Common shares       31,346       31,346         Accumulated earnings retained for use in the business (note 6)       74,360       74,655         Accumulated earnings retained for use in the business (note 6)       67,494       61,053         Long-term debt (note 10)       187,506 /       164,908         Deferred income taxes       63,890       56,334         Current liabilities       Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         116,196       72,945   | Liabilities  |                |                   |
| Preference shares         \$ 43,014 (31,346)         \$ 43,309 (31,346)           Common shares         74,360 (74,655)         74,360 (61,053)           Accumulated earnings retained for use in the business (note 6)         67,494 (61,053)           Long-term debt (note 10)         187,506 (74,908)           Deferred income taxes         63,890 (56,334)           Current liabilities         60,741 (19,020)           Accounts payable and accrued charges         36,658 (27,882)           Dividends payable (10,000)         2,941 (2,418)           Income and other taxes payable (10,000)         6,418 (3,696)           Accrued interest on long-term debt (10,000)         3,447 (3,753)           Long-term debt due within twelve months (note 10)         5,991 (16,176)           116,196 (72,945)   | Shareholders' equity   |                |                   |
| Common shares       31,346       31,346         Accumulated earnings retained for use in the business (note 6)       74,360       74,655         Accumulated earnings retained for use in the business (note 6)       67,494       61,053         Long-term debt (note 10)       187,506       164,908         Deferred income taxes       63,890       56,334         Current liabilities       Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         116,196       72,945  | Capital stock (note 9) –                                       |                |                   |
| Accumulated earnings retained for use in the business (note 6)       74,360 (67,494)       74,655 (61,053)         Long-term debt (note 10)       187,506 (78,008)       164,908         Deferred income taxes       63,890 (63,890)       56,334         Current liabilities       60,741 (78,009)       19,020 (78,009)         Accounts payable and accrued charges       36,658 (78,009)       27,882 (78,009)         Dividends payable (78,009)       2,941 (78,009)       2,418 (78,009)         Income and other taxes payable (78,009)       6,418 (78,009)       3,696 (78,009)         Accrued interest on long-term debt (10) (10,176)       5,991 (16,176)       16,176 (72,945)  |  | •              |                   |
| Accumulated earnings retained for use in the business (note 6)       67,494       61,053         Long-term debt (note 10)       187,506 /       164,908         Deferred income taxes       63,890       56,334         Current liabilities       Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable Income and other taxes payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         116,196       72,945  | Common shares  | 31,346         | 31,346            |
| Long-term debt (note 10)       187,506 / 164,908         Deferred income taxes       63,890       56,334         Current liabilities       60,741       19,020         Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable Income and other taxes payable       2,941       2,418         Income and other taxes payable Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         116,196       72,945   |  | 74,360         | 74,655            |
| Long-term debt (note 10)       187,506 /       164,908         Deferred income taxes       63,890       56,334         Current liabilities       60,741       19,020         Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         116,196       72,945  | Accumulated earnings retained for use in the business (note 6) | 67,494         | 61,053            |
| Deferred income taxes         63,890         56,334           Current liabilities         60,741         19,020           Commercial notes and bank loans         60,741         19,020           Accounts payable and accrued charges         36,658         27,882           Dividends payable         2,941         2,418           Income and other taxes payable         6,418         3,696           Accrued interest on long-term debt         3,447         3,753           Long-term debt due within twelve months (note 10)         5,991         16,176           116,196         72,945   |  | 141,854        | 135,708           |
| Current liabilities         Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         72,945   | Long-term debt (note 10)                                       | \ 187,506 /    | 164,908           |
| Commercial notes and bank loans       60,741       19,020         Accounts payable and accrued charges       36,658       27,882         Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         72,945   | Deferred income taxes  | 63,890         | 56,334            |
| Accounts payable and accrued charges       36,658       27,882         Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         72,945   | Current liabilities  |                |                   |
| Accounts payable and accrued charges       36,658       27,882         Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         72,945   |  | 60,741         | 19,020            |
| Dividends payable       2,941       2,418         Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         72,945  |  |                |                   |
| Income and other taxes payable       6,418       3,696         Accrued interest on long-term debt       3,447       3,753         Long-term debt due within twelve months (note 10)       5,991       16,176         72,945  | Dividends payable  |                |                   |
| Long-term debt due within twelve months (note 10)         5,991         16,176           72,945  | Income and other taxes payable                                 | 6,418          | 3,696             |
| 72,945   | Accrued interest on long-term debt                             |                |                   |
|  | Long-term debt due within twelve months (note 10)              | 5,991          | 16,176            |
| <b>\$509,446 \$429,895</b>   |  | 116,196        | 72,945            |
|  |  | \$509,446      | \$429,895         |

(See accompanying notes)

On behalf of the Board: C.M.Harding, Director W.G.Stewart, Director

| Statement of Changes in Financial Position (\$000's)          | Union Gas Limited |
|---|-------------------|
| For the year ended March 31                                   | 1975              |
| Funds provided  |                   |
| Operations (note 11) 4 11 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4       | \$32,251          |
| Long-term debt issued 29,432                                  | 27,522            |
| Preference shares issued                                      | 24,049            |
| Net repayments on mortgages receivable 830                    | 482               |
| \$67,210  | \$84,304          |
| Funds applied   |                   |
| Net expenditure on properties \$45,425                        | \$43,805          |
| Retirement of long-term debt 7,402                            | 16,691            |
| Dividends declared (note 9(b))                                | 10,670            |
| Purchase of preference shares for cancellation 295            | 105               |
| Gas Arctic – Northwest Project Study Group expenditures 1,887 | 889               |
| Investment in Major Holdings & Developments Limited 120       | 2,800             |
| Deferred charges 562  | 536               |
| Increase (decrease) in working capital (1,333)                | 8,808             |
| \$67,210  | \$84,304          |

(See accompanying notes)

#### **Notes to Financial Statements**

#### 1. Significant accounting policies

Regulation: The Company is subject to regulation under The Ontario Energy Board Act and The Energy Act, 1971. The accounting practices followed by the Company are approved as appropriate by the Ontario Energy Board in connection with determining revenue rates. Such rates are designed to provide the utility revenue requirement which takes into account cost of service including an appropriate return on investment. Following the first phase of a rate hearing in 1974 to set new revenue rates, the Board approved certain revisions to accounting practices with respect to rates of depreciation and amortization of certain deferred costs to be implemented when the order confirming final revenue rates is issued by the Board. Interim revenue rates related to cost of service (including such revised rates of depreciation and amortization) became effective about January 1, 1975, the hearing continued until March 1976 and the final order confirming such rates was received in April 1976. Details of the revisions are indicated below under the headings of depreciation, deferred gas costs, and other deferred charges.

Properties and depreciation: Properties are carried at cost which includes all direct costs, an allocation of overhead incurred during construction and interest costs applicable to the cost of new properties during the construction period. Interest is capitalized at a rate, based on current cost of capital funds, as approved by the Ontario Energy Board.

Depreciation is provided on the straight-line basis at various rates based on periodic review by consultants of the useful service life of each class of property. The rates provided during the year ended March 31, 1976 resulted in a composite rate of 2.41%.

The Ontario Energy Board has approved a minimum rate of 2.25% (or a resulting composite rate of 2.93%) effective April 1, 1976 to recognize limitations in estimated future gas supplies. For the 1976 fiscal year this would have resulted in an increase of approximately \$2,000,000 in the provision for depreciation.

On November 4, 1975 in a new main rate application, the Company requested a minimum rate of 2.75% (or a resulting composite rate of 3.39%) on a straight-line basis to recognize current uncertainties related to future gas supplies, which request was supported by updated depreciation studies prepared by its consultants. Such a minimum rate, if approved, would result in a further future increase of approximately \$1,900,000 in the annual provision for depreciation and would be recovered in higher revenue rates.

Oil and gas exploration and development: All exploratory and development costs under the Company's exploration program being carried out in Ontario and Western Canada are accumulated by geographic areas of interest until the results of each project are determined. Costs related to producing areas are transferred to the appropriate property accounts and costs

related to areas determined to be of no interest are written off to income. Exploratory lease rentals not related to the program are charged against income as incurred.

Income taxes: As a result of claiming allowances for income tax purposes for depreciation, certain construction overheads and interest costs, natural gas exploration, and Gas Arctic expenditures in excess of amounts charged in arriving at income for the year, income taxes currently payable are less than the total provision for income taxes shown on the statement of income. The deferred provisions for income taxes aggregating \$63,890,000 at March 31, 1976 and \$56,334,000 at March 31, 1975 are described in the balance sheet as "Deferred income taxes".

Investment in Major Holdings & Developments Limited: The Company purchased 765,905 common shares of Major Holdings & Developments Limited during the 1975 fiscal year at an aggregate cost of \$2,800,000. During the 1976 fiscal year the Company purchased 32,023 common shares for \$120,000, and at March 31, 1976 held 797,928 shares at an aggregate cost of \$2,920,000, which is 37.1% of the outstanding common shares of Major. Income from this investment is accounted for on the equity basis after amortization of premium on acquisition and amounted to \$403,000 and \$193,000 in the years ended March 31, 1976 and 1975 respectively. Dividends received during the years ended March 31, 1976 and 1975 amounted to \$79,000 and \$38,000 respectively. See also note 15.

Gas Arctic – Northwest Project Study Group expenditures: The Company is one of 15 participants in a study group, operating through Canadian Arctic Gas Study Limited, whose purpose is to obtain the necessary regulatory approvals for the construction of a high pressure gas transmission pipeline from the northern regions of Canada and Alaska to markets in Canada and the United States.

The Company's contributions to the Study are being deferred in the accounts until the feasibility of the project has been determined and necessary regulatory approvals obtained. If the project is approved by the National Energy Board and other applicable regulatory bodies, the Study Group agreement calls for the participants to sell the information and knowledge resulting from the Study and all their interest in the project to one or more pipeline companies incorporated for the purpose of implementing the project, for a price at least equal to the costs incurred. The agreement also provides that the participants shall have an opportunity to acquire an equity interest in the pipeline companies. On the other hand, in the event the project does not proceed, costs not recovered would be charged against operations in a manner to be approved by the Ontario Energy Board.

Unamortized debt discount and expense: These costs are amortized over the terms of the related issues of long-term debt.

Unamortized preference share issue expense: Expenses incurred on the issue of Class B convertible preference shares on March 31, 1975 are being amortized over the ten-year period

from April 1, 1975 by regular charges against accumulated earnings retained for use in the business.

Deferred gas costs: To enable the Company's major supplier, TransCanada PipeLines Limited, to finance expansion of pipeline facilities necessary for delivery of future volumes of gas, the Company paid additional gas costs of \$5,391,000 to Trans-Canada in 1972 and 1973, which costs were deferred in the Company's accounts. In accordance with an accounting order received from the Ontario Energy Board the Company will amortize these costs over a ten-year period commencing in April 1976.

Other deferred charges: A principal amount included in other deferred charges is the cost of rate hearings, which is to be amortized over a three-year period commencing in April 1976.

Employee pension plan: The unfunded past service obligation which has resulted from revisions of the Company's pension plan in prior years was calculated at \$3,549,000 at March 31, 1975, and, based on a current re-evaluation, has been calculated as \$4,542,000 at March 31, 1976. Based on actuarial advice, amounts funded and charged against operations were \$367,000 in 1975 and \$856,000 in 1976. An amount of \$808,000 will be funded and charged in each of the fiscal years from 1977 to 1979 and gradually reducing amounts in subsequent years to 1990.

#### 2. Earnings per common share

Basic earnings per share are calculated on the basis of the weighted average number of shares outstanding during the year. Fully diluted earnings per share assume the conversion of the Class B preference shares as of April 1, 1975.

## 3. Properties and depreciation

Properties, plant and equipment include distribution systems, transmission lines, gas wells and gathering lines, gas storage facilities, base pressure gas, land and buildings, a summary analysis of the cost of which is as follows:

|  | March 31, 1976 | March 31, 1975 |
|--|----------------|----------------|
|  | (\$0           | 00's)          |
| Production   | \$ 6,954       | \$ 7,505       |
| Storage  | 37,463         | 33,110         |
| Transmission ( ) A Company of the co | 133,023        | 118,099        |
| Distribution A Communication of the Communication o | 231,449        | 213,603        |
| General Page 18 Coupling (1995)  | 40,174         | 36,010         |
|  | \$449,063      | \$408,327      |

Included in the properties accounts are costs of \$2,284,000 at March 31, 1976 and \$2,225,000 at March 31, 1975 related to projects in progress under the Company's program of exploring for and developing natural gas.

Depreciation and amortization shown on the income statement includes those amounts charged directly as an operating expense in the Company's accounts. In addition, \$507,000 was allocated partly to other expense accounts and partly to property accounts in the year ended March 31, 1976 (1975 – \$485,000).

#### 4. Interest and expense on long-term debt

The amounts shown for interest on long-term debt, including discount and expense amortized, are the amounts charged directly as an operating expense in the Company's accounts. In addition \$505,000 was charged to construction in the year ended March 31, 1976 (1975 – \$976,000).

#### 5. Income taxes

Current income taxes payable in the 1976 and 1975 fiscal years were higher by \$63,000 and \$518,000 respectively because of the federal temporary surtax of 10% imposed from May 1, 1974 to April 30, 1975. The provision for deferred taxes was calculated on the basis of tax rates without the surtax, however, in accordance with approval received from the Ontario Energy Board. The surtax applicable to such deferred taxes would have been \$48,000 and \$476,000 for the 1976 and 1975 fiscal years respectively.

Accumulated earnings retained for use in the business were increased during 1976 by \$776,000 reflecting a reversal of income tax provided in 1972 and 1973 in respect of the 5% Ontario investment tax credit, as a result of a favourable federal reassessment received in November 1975. Amounts shown for income taxes for the 1975 fiscal year reflect a restatement of previously reported figures; current taxes have been decreased and deferred taxes increased by \$53,000.

# 6. Accumulated earnings retained for use in the business

The trust deeds and indentures providing for the issue of the Company's bonds and debentures contain certain restrictions regarding the amount that may be paid as dividends. Accumulated earnings retained for use in the business in the amount of \$45,152,000 at March 31, 1976 were free from limitation under the most stringent of these restrictions.

## 7. Accounts receivable and mortgages receivable

Accounts receivable include merchandise finance plan accounts of which \$3,444,000 at March 31, 1976 and \$3,973,000 at March 31, 1975 is not due within twelve months. Mortgages receivable include \$604,000 at March 31, 1976 and \$752,000 at March 31, 1975 in principal instalments due within twelve months.

#### 8. Inventories

Gas in underground storage available for current sale amounted to 46.6 billion cubic feet at March 31, 1976 and 27.0 billion cubic feet at March 31, 1975. This gas is valued at cost on the first-in, first-out basis.

Inventories of merchandise, stores and spare equipment are valued at the lower of cost and replacement cost.

#### 9. Capital stock and dividends

(a) Details of capital stock at March 31, 1976 and 1975 are as follows:

|                |                                  | 1976     | 1975     |
|----------------|----------------------------------|----------|----------|
|                |                                  | (        | \$000's) |
| Preference sha | res:                             |          |          |
| Class A share  | s with par value of \$50 each —  |          |          |
| Authorized     | : 360,285 cumulative redeem-     |          |          |
| Issued:        | 145,685 5½% Series A             | \$ 7,284 | \$ 7,329 |
|                | 90,000 6% Series B               | 4,500    | 4,500    |
|                | 124,600 5% Series C              | 6,230    | 6,480    |
| Class B share  | es with par value of \$20 each - |          |          |
| Authorized     | l: 5,000,000 cumulative shares   |          |          |
| Issued:        | 1,250,000 8%% Series 1,          |          |          |
|                | convertible redeemable shares    | 25,000   | 25,000   |
|                |                                  | 43,014   | 43,309   |
| Common sha     | ares without par value:          |          |          |
| Authorized     | l: 22,000,000 shares             |          |          |
| Issued:        | 14.122,443 Class A Shares        |          |          |
|                | 989,262 Class B Shares           |          |          |
|                | 15,111,705 Total                 | 31,346   | 31,346   |
|                |                                  | \$74,360 | \$74,655 |

(b) Dividends declared on capital stock are as follows (rate per annum):

|                                    |     |         |          | d March 31<br>1975 |
|------------------------------------|-----|---------|----------|--------------------|
|                                    |     |         | (        | \$000's)           |
| Preference shares – Class A:       |     |         |          |                    |
| Series A - \$2.75 per share        |     |         | \$ 402   | \$ 404             |
| Series B – \$3.00 per share        |     |         | 270      | 270                |
| Series C – \$2.50 per share        |     |         | 314      | 324                |
| Class B:                           |     |         |          |                    |
| Series 1 – \$1.75 per share        |     |         | 2,194    |                    |
| Total preference dividends         |     |         | 3,180    | 998                |
| Common shares –                    |     |         |          |                    |
| Class A - 64¢ per share            |     |         | 9,271    | 9,672              |
| Class B – 54.4¢ per share          |     |         | 340      | · ·                |
| Tax related to Class B dividends - | -   |         |          |                    |
| 9.6¢ per share                     | 100 | Toda 18 | . 61     |                    |
| Total common dividends             | *   | × * .   | 9,672    | 9,672              |
| Total dividends                    |     |         | \$12,852 | \$10,670           |

(c) The Class A preference shares are redeemable as follows:

Series A – at \$50.50 per share at any time,

Series B – at \$55.00 per share at any time,

Series C – at \$51.50 per share up to March 30, 1977, then reducing to \$51.00 up to March 30, 1981 and \$50.50 per share thereafter.

Under the conditions attaching to the Series A and Series C preference shares, the Company is committed to purchase shares for cancellation if their market prices fall to par or below as follows:

Series A – in amounts up to \$170,000 annually, Series C – in amounts up to \$140,000 annually.

and cancelled.

As required by the Articles of the Company, a special allocation of retained earnings is shown on the books of the Company to reflect this commitment. During the fiscal year ended March 31, 1976, in compliance with the foregoing conditions, 890 Series A shares with an aggregate par value of \$44,500 were purchased and cancelled and 5,000 Series C shares with an aggregate par value of \$250,000 were purchased

(d) The Class B preference shares, Series 1, are not redeemable prior to March 31, 1980. On and after March 31, 1980, the shares will be redeemable at the option of the Company at a

redemption price of \$21.40 per share if redeemed on or before March 31, 1981 and reducing annually in gradual amounts to \$20 per share if redeemed after March 31, 1985. In addition, these preference shares are convertible into common shares of the Company on or prior to March 31, 1985 at a rate which is currently 2.2 common shares for each preference share.

- (e) On June 25, 1975, the Articles of the Company were amended to alter the authorized and issued capital of the Company by reclassifying the 22,000,000 common shares without par value into a combined total of 22,000,000 Class A Common Shares and Class B Common Shares, all without par value, and creating 100 common shares with a par value of \$1 each, none of which are outstanding or proposed to be issued. The Class A and B Common Shares are voting shares, interconvertible on a share for share basis and rank equally in all respects. The only distinction between the two classes of shares is that the Directors may elect to pay dividends on Class B Common Shares out of tax-paid undistributed surplus on hand or 1971 capital surplus on hand as defined in the Income Tax Act, in which case the sum of the cash dividend on a Class B Common Share plus the 15% tax paid per share to create tax-paid undistributed surplus is equal to the cash dividend paid on a Class A Common Share. During the year ended March 31, 1976, a net total of 989,262 shares were converted from Class A to Class B Common Shares.
- (f) 218,250 common shares have been reserved under stock option plans for senior employees. During the 1976 fiscal year, options were granted on 24,000 shares at \$6.75, and options were cancelled in respect of 2,700 shares at \$7.31, 3,200 shares at \$13.05, and 25,000 shares at \$13.90. Amounts under option at March 31, 1976 are as follows:

|                  |                           | Market price at Date of expiry       |
|------------------|---------------------------|--------------------------------------|
| Number of shares | Option price              | date of option of option             |
| 80,150           | \$13.05                   | \$14½ April 6, 1978                  |
| 87,200           | 148 15 to the <b>7.31</b> | 9 and 1917 also 8% 6 October 1, 1980 |
| 4,500            | 13.06                     | 43.5 mg/s 33.2 13% December 1,1981   |
| 24,000           | 4.88 (8.88 <b>6.75</b> )  | 1981 May 16, 1981                    |

If the foregoing outstanding options were exercised, there would be no dilution of earnings per share.

#### 10. Long-term debt

Details of this debt as at March 31, 1976 and 1975 are as follows:

|  | Total              | Current   | Long-te | rm portion |
|--|--------------------|-----------|---------|------------|
|  | outstanding        | liability | 1976    | 1975       |
|  |                    | (\$00     | 10's)   |            |
| First Mortgage and Collateral Trust Sinking          |                    | (         | /       |            |
| Fund Bonds: 22/2/20, 22/20 000 000 0000 0000         |                    |           |         |            |
| 5% Series "B", due December 1, 1977                  | \$2,232            | \$ 469    | \$1,763 | \$ 2,667   |
| 51/4% Series "C", due January 15, 1978               | 4,920              | 920       | 4,000   | 5,200      |
| 6% Series "D", due October 1, 1977                   | 2,357              |           | 2,357   | 2,844      |
|  | 9,509              | . 1,389   | 8,120   | 10,711     |
| Debentures (all sinking fund except serial           |                    |           |         |            |
| 1968 Series): 10 10 10 10 10 10 10 10 10 10 10 10 10 |                    |           |         |            |
| 6% 1958 Series, due December 1, 1977                 | 3,799              | 249       | 3,550   | 4,000      |
| 61/4% 1961 Series, due July 15, 1981                 | 7,847              | 597       | 7,250   | 7,850      |
| 6¼% 1963 Series, due August 15, 1983 🦠               | 9,544              | 544       | 9,000   | 9,550      |
| 6%% 1965 Series, due September 1, 1985               | 11,476             | 526       | 10,950  | 11,475     |
| 7½% 1967 Series, due January 5, 1987                 | 12,075             | 525       | 11,550  | 12,075     |
| 7%% serial 1968 Series, due August 1, 1976           | 650                | 650       |         | 650        |
| 7%% 1968 Series, due August 1, 1988                  | 7.85 <b>17,000</b> |           | 17,000  | 17,000     |
| 9%% 1970 Series, due April 1, 1990 📗 🚋               | 275                | 11        | 264     | 275        |
| 8% 1971 Series, due November 15, 1991                | 20,000             |           | 20,000  | 20,000     |
| 8%% 1972 Series, due November 15, 1992               | 15,000             |           | 15,000  | 15,000     |
| 8% 1972 U.S. Series, due November 15, 199            | 12                 |           |         |            |
| (U.S. \$10,000,000)                                  | 9,822              |           | 9,822   | 9,822      |
|  |                    |           |         |            |

|  | Total     | Current          | _ Long-te | rm portion |
|--|-----------|------------------|-----------|------------|
| ou   | tstanding | liability        | 1976      | 1975       |
|  |           | (\$00            | 0's)      |            |
| 8¼% 1973 Series, due June 1, 1993              | 20,000    |                  | 20,000    | 20,000     |
| 11% 1974 Series, due August 15, 1994 - ( )     | 25,000    |                  | 25,000    | 25,000     |
| 113/4 1975 Series, due September 15, 1995      | 30,000    |                  | 30,000    |            |
| Debenture at prime bank interest rate plus 1%, | ,         |                  |           |            |
| _due January 1, 1977 ( ** 400 600 200 200      | 1,500     | 2.5 <b>1,500</b> |           | 1,500      |
|  | 183,988   | 4,602            | 179,386   | 154,197    |
| Total amounts per balance sheet                | \$193,497 | \$5,991          | \$187,506 | \$164,908  |

The principal amounts of bonds and debentures required to be retired through sinking funds or serial redemptions during the next five years ending March 31, are as follows: 1977–\$5,991,000; 1978–\$15,281,000; 1979–\$4,605,000; 1980–\$5,455,000; 1981–\$6,389,000.

On February 12, 1976, the trust indentures relating to the Company's debenture series for the years 1958 to 1967 inclusive were amended to ease the restrictions on the issue of additional debt in conformity with the most recent trust indenture and, in conjunction therewith, the rate of interest on these debentures was increased by one-half of 1% per annum.

## 11. Funds provided from operations

| Yea  |       | d March 31<br>1975 |
|--|-------|--------------------|
|  | (     | \$000's)           |
| Net income for the year ( a www.000 goods). Washide \$1  | 9,391 | \$14,210           |
| Add amounts deducted in arriving at net  |       |                    |
| income which did not involve an  |       |                    |
| outlay of funds — Company of Section (Company)   |       |                    |
| Depreciation (a field of the fi | 9,460 | 8,612              |
| Deferred income taxes  | 7,556 | 8,380              |
| Miscellaneous 1 4 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2  | 541   | 1,049              |
| \$3  | 6,948 | \$32,251           |

## 12. Directors' and senior officers' remuneration

Direct remuneration of directors and senior officers totalled \$522,000 during the year ended March 31, 1976.

#### 13. Capital expenditures and commitments

Capital expenditures of approximately \$51,000,000 are planned for the fiscal year ended March 31, 1977.

In April 1975 the Company announced that it is prepared to invest up to \$68 million in the common shares of Canadian Arctic Gas Pipeline Limited to assure long-term, large volume supplies of gas for Southwestern Ontario in future years. An initial amount of \$50 million would be paid in three equal instalments over an 18 to 24-month period commencing on the date when the Canadian Arctic Gas Pipeline common shares are first offered to the Company which may be in 1977. The Company's investment is contingent upon the receipt of necessary government approvals, including recognition of the cost of this investment in the Company's revenue rates, financing conditions being satisfactory to the Company and the Company being able to work out a satisfactory plan for the purchase of arctic gas.

#### 14. Anti-Inflation program

The Company is subject to the Anti-Inflation Act which, effective October 14, 1975, established guidelines for the restraint of prices and profit margins, employee compensation and dividends.

In the area of price and profit restraint, the Act provides that compliance with the program by regulated companies is to be monitored by their normal regulatory Boards. Pursuant to this provision the Company has filed detailed calculations under the Anti-Inflation Regulations with the Ontario Energy Board in the course of its current application for a full review of its rate base, allowed rate of return and overall cost of service, and for interim rate increases to offset increased costs. It is the Company's opinion, based on these calculations, that its request for increased rates would result in price and profit levels in compliance with the Anti-Inflation program.

Until October 13, 1976, without Anti-Inflation Board approval, the Company may not declare or pay dividends to its common shareholders in excess of the current quarterly dividend of 16¢ for Class A shares and 13.6¢ for Class B shares in effect at October 13, 1975.

#### 15. Subsequent events

On March 5, 1976, the Company made an offer to the common shareholders of Major Holdings & Developments Limited to acquire all of their shares on the basis of either 5/8 of a Class A Common Share of the Company for each share or a cash

payment of \$2.00 and 3/8 of a Class A Common Share of the Company for each share. To April 30, 1976, the offer has been accepted by holders of 492,957 common shares of Major Holdings & Developments Limited and these shares, together with 538,625 shares acquired from the principal shareholder of Major for Union Class B Common Shares, were taken up and paid for in April by the issuance of 621,029 Class A and B Common Shares with a stated value of \$4,968,000 and the payment of \$190,000 in cash. If these additional shares had been outstanding during the 1976 fiscal year, there would have been no dilution in earnings per share.

The cost of the Company's total investment in Major, which represents 85%, amounts to \$8,078,000 and has been allocated to the following net assets at time of acquisition:

|  | (\$000's) |
|--|-----------|
| Properties held for development  | \$27,925  |
| Investment properties  | 5,396     |
| Mortgages and other assets   | 7,360     |
|  | 40,681    |
| Less mortgages and other liabilities   | 31,495    |
|  | 9,186     |
| Less minority interest the second of the sec | 1,108     |
|  | \$ 8,078  |

The Company has made an option agreement with the former principal shareholder of Major to acquire an additional 300,000 common shares (14%) in the future at a cost determined by formula to be satisfied by issue of Class A Common Shares.

## **Auditors' report**

To the Shareholders of Union Gas Limited:

We have examined the balance sheet of Union Gas Limited as at March 31, 1976 and the statements of income, accumulated earnings retained for use in the business and changes in financial position for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion these financial statements present fairly the financial position of the company as at March 31, 1976 and the results of its operations and the changes in its financial position for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Galarkson, Wordon & So.

**Chartered Accountants** 

Toronto, Canada, May 3, 1976.

| Financial and operating statistics  |          |                |    |               |    |                |    |                |    |                | Union Gas Limited |                |  |  |
|---|----------|----------------|----|---------------|----|----------------|----|----------------|----|----------------|-------------------|----------------|--|--|
| Fiscal years ended March 31   |          | 1976           |    | 1975          |    | 1974           |    | 1973†          |    | <b>1972</b> †  |                   | 1971           |  |  |
| Revenues, expenses and net earnings (\$000's)                               | )        |                |    |               |    |                |    |                |    |                |                   |                |  |  |
| Revenues:   |          |                |    |               |    |                |    |                |    |                |                   |                |  |  |
| Gas sales   | \$       | 304,018        | \$ |               | \$ |                | \$ |                | \$ | 131,577        | \$                | 122,326        |  |  |
| Other income  |          | 23,600         |    | 18,329        |    | 15,319         |    | 13,105         |    | 11,845         |                   | 10,257         |  |  |
| Total revenues  |          | 327,618        |    | 240,800       |    | 189,911        |    | 164,521        |    | 143,422        |                   | 132,583        |  |  |
| Expenses:   |          |                |    |               |    |                |    |                |    |                |                   |                |  |  |
| Cost of gas   |          | 213,023        |    | 145,981       |    | 109,832        |    | 86,453         |    | 72,166         |                   | 63,383         |  |  |
| Operating and maintenance costs   |          | 49,074         |    | 41,323        |    | 34,684         |    | 32,340         |    | 29,650         |                   | 29,396         |  |  |
| Depreciation and amortization   |          | 8,953          |    | 8,127         |    | 7,310          |    | 6,596          |    | 5,977          |                   | 5,471          |  |  |
| Interest on long-term debt and other debt                                   |          | 19,063         |    | 16,330        |    | 13,179         |    | 10,229         |    | 9,281          |                   | 8,468          |  |  |
| Total expenses  |          | 290,113        |    | 211,761       |    | 165,005        |    | 135,618        |    | 117,074        |                   | 106,718        |  |  |
| Income before income taxes  |          | 37,505         |    | 29,039        |    | 24,906         |    | 28,903         |    | 26,348         |                   | 25,865         |  |  |
| Income taxes  |          | 18,114         |    | 14,829        |    | 12,202         |    | 12,486         |    | 11,474         |                   | 13,126         |  |  |
| Net income  |          | 19,391         |    | 14,210        |    | 12,704         |    | 16,417         |    | 14,874         |                   | 12,739         |  |  |
| Preference share dividends  |          | 3,180          |    | 998           |    | 1,010          |    | 1,038          |    | 1,046          |                   | 1,060          |  |  |
| Earnings applicable to common shares  | \$       | 16,211         |    | 13,212        |    | 11,694         |    | 15,379         |    | 13,828         |                   | 11,679         |  |  |
| Basic earnings per common share*  | \$       | 1.07           |    | .87           |    | .77            |    | 1.02           |    | .92            |                   | .77            |  |  |
| Fully diluted earnings per common share Dividends declared per common share | \$<br>\$ | 1.03           |    | .87<br>.64    |    | .77<br>.64     |    | 1.02           |    | .92            |                   | .77<br>.58     |  |  |
| Statement of changes in financial position (\$0                             | 000's    | )              |    |               |    |                |    |                |    |                |                   |                |  |  |
| Funds provided:   |          |                |    |               |    |                |    |                |    |                |                   |                |  |  |
| Operations  | \$       | 36,948         | Ś  | 32,251        | Ś  | 26,066         | Ś  | 30,000         | Ś  | 25,590         | Ś                 | 23,448         |  |  |
| Long-term debt issued   | •        | 29,432         | •  | 27,522        | *  | 19,616         | т  | 24,383         | т  | 19,618         | Ť                 | 9,847          |  |  |
| Proceeds from share issues –  |          | ·              |    | ,             |    | ,              |    | ,              |    | •              |                   | ·              |  |  |
| common  |          | _              |    | -             |    |                |    | _              |    | . 38           |                   | 42             |  |  |
| preference  |          | _              |    | 24,049        |    |                |    |                |    |                |                   |                |  |  |
| Net repayments on mortgages receivable                                      |          | 830            |    | 482           |    | 1,104          |    | 1,714          |    | (-)254         |                   | 1,192          |  |  |
| Total   | \$       | 67,210         | \$ | 84,304        | \$ | 46,786         | \$ | 56,097         | \$ | 44,992         | \$                | 34,529         |  |  |
| Funds applied:  |          |                |    |               |    |                |    |                |    |                |                   |                |  |  |
| Net expenditure on properties   | \$       | 45,425         | \$ | 43,805        | \$ | 28,124         | \$ | 32,459         | \$ | 25,426         | \$                | 28,215         |  |  |
| Dividends declared –  |          |                |    | 0.070         |    | 0.070          |    | 0.070          |    | 0.000          |                   | 0.704          |  |  |
| common shares   |          | 9,672          |    | 9,672         |    | 9,672          |    | 9,672          |    | 8,990          |                   | 8,761          |  |  |
| preference shares   |          | 3,180<br>7,402 |    | 998<br>16,691 |    | 1,010<br>8,292 |    | 1,038<br>5,751 |    | 1,046<br>5,180 |                   | 1,060<br>4,660 |  |  |
| Retirement of long-term debt Purchase of preference shares for cancellation |          | 295            |    | 10,091        |    | 572            |    | 173            |    | 293            |                   | 44             |  |  |
| Deferred charges  |          | 562            |    | 536           |    | 1,508          |    | 3,911          |    | 827            |                   | 72             |  |  |
| Gas Arctic – Northwest Project Study Group                                  |          |                |    |               |    | .,,,,,         |    | 0,0            |    |                |                   |                |  |  |
| expenditures  |          | 1,887          |    | 889           |    | 728            |    | 1,175          |    |                |                   |                |  |  |
| Investment in Major Holdings & Developments                                 |          |                |    |               |    |                |    |                |    |                |                   |                |  |  |
| Limited   |          | 120            |    | 2,800         |    |                |    | _              |    |                |                   |                |  |  |
| Increase in working capital   |          | (-)1,333       |    | 8,808         |    | (-)3,120       |    | 1,918          |    | 3,230          |                   | (-)8,283       |  |  |
| Total   | \$       | 67,210         | \$ | 84,304        | \$ | 46,786         | \$ | 56,097         | \$ | 44,992         | \$                | 34,529         |  |  |

<sup>\*</sup> On basis of the weighted average number of shares outstanding during the year

<sup>† 1973</sup> and 1972 have been restated as a result of Federal income tax reassessments. See Page 18, Note 5.

| Statistics cont.                                 |    |                       |    |                        |    |                      |    |                |    | Union              | Ga | as Limited       |
|--|----|-----------------------|----|------------------------|----|----------------------|----|----------------|----|--------------------|----|------------------|
| Fiscal years ended March 31                      |    | 1976                  |    | 1975                   |    | 1974                 |    | 1973           |    | 1972               |    | 1971             |
| Customers (end of year)                          |    |                       |    |                        |    |                      |    |                |    |                    |    |                  |
| Residential                                      |    | 360,943               |    | 347,232                |    | 336,552              |    | 323,042        |    | 309,276            |    | 298,322          |
| Commercial                                       |    | 39,257                |    | 38,284                 |    | 37,092               |    | 35,131         |    | 34,309             |    | 33,599           |
| Industrial                                       |    | 4,311                 |    | 4,214                  |    | 3,970                |    | 3,510          |    | 3,409              |    | 3,318            |
| Other utilities                                  |    | 10                    |    | 11                     |    | 11                   |    | 8              |    | 12                 |    | 11               |
| Total  |    | 404,521               |    | 389,741                |    | 377,625              |    | 361,691        |    | 347,006            |    | 335,250          |
| Gas sales – MMCF*                                |    |                       |    |                        |    |                      |    |                |    |                    |    |                  |
| Residential                                      |    | 46,273                |    | 45,786                 |    | 44,285               |    | 44,294         |    | 40,389             |    | 39,695           |
| Commercial                                       |    | 39,072                |    | 37,866                 |    | 34,230               |    | 31,881         |    | 26,736             |    | 23,985           |
| Industrial                                       |    | 142,396               |    | 143,810                |    | 136,897              |    | 121,863        |    | 102,037            |    | 94,171           |
| Other utilities                                  |    | 5,853                 |    | 5,656                  |    | 5,086                |    | 4,658          |    | 4,089              |    | 3,570            |
| Total  |    | 233,594               |    | 233,118                |    | 220,498              |    | 202,696        |    | 173,251            |    | 161,421          |
| Gas sales revenue – (\$000's)                    |    |                       |    |                        |    |                      |    |                |    |                    |    |                  |
| Residential                                      | \$ | 82,616                | \$ | 64,548                 | \$ | 53,471               | \$ | 50,561         | \$ | 46,193             | \$ | 45,289           |
| Commercial                                       |    | 57,152                |    | 43,109                 |    | 33,317               |    | 29,405         |    | 25,063             |    | 22,756           |
| Industrial                                       |    | 157,437               |    | 110,198                |    | 84,362               |    | 68,652         |    | 57,883             |    | 52,120           |
| Other utilities                                  |    | 6,813                 |    | 4,616                  |    | 3,442                |    | 2,798          |    | 2,438              |    | 2,161            |
| Total  | \$ | 304,018               | \$ | 222,471                | \$ | 174,592              | \$ | 151,416        | \$ | 131,577            | \$ | 122,326          |
| Average gas use per customer – MCF               |    |                       |    |                        |    |                      |    |                |    |                    |    |                  |
| Residential                                      |    | 131.1                 |    | 134.7                  |    | 134.6                |    | 140.9          |    | 133.5              |    | 135.7            |
| Commercial                                       |    | 1,014.2               |    | 1,013.7                | _  | 947.3                |    | 925.8          |    | 790.5              |    | 730.0            |
| Gas balance – MMCF*                              |    |                       |    |                        |    |                      |    |                |    |                    |    |                  |
| Gas produced from Company wells                  |    | 2,400                 |    | 1,759                  |    | 780                  |    | 1,888          |    | 1,661              |    | 4,523            |
| Gas purchased:                                   |    |                       |    |                        |    |                      |    |                |    |                    |    |                  |
| Ontario sources                                  |    | 3,205                 |    | 3,790                  |    | 4,812                |    | 6,094          |    | 8,264              |    | 11,485           |
| Other sources                                    |    | 254,164               |    | 242,244                |    | 239,665              |    | 200,736        |    | 166,295            |    | 147,722          |
| Gas received under storage, transmission, etc.,  |    | 400.000               |    | 405400                 |    | 4.05.007             |    | 440.070        |    | 440 540            |    | 404040           |
| contracts, less purchased in place               |    | 169,629               |    | 165,162                |    | 165,997              |    | 118,672        |    | 113,543            |    | 101,940          |
| Total all gas                                    |    | 429,398               |    | 412,955                |    | 411,254              |    | 327,390        |    | 289,763            |    | 265,670          |
| Gas into storage                                 |    | 74,331                |    | 55,320                 |    | 55,597               |    | 47,526         |    | 41,723             |    | 43,205           |
| Gas out of storage                               |    | 51,061                |    | 52,422                 |    | 37,154               |    | 46,123         |    | 48,769             |    | 37,734           |
| Net gas into or out of ( – ) storage             |    | 23,270                |    | 2,898                  |    | 18,443               |    | 1,403          |    | (-)7,046           |    | 5,471            |
| Total gas sent out                               |    | 406,128               |    | 410,057                |    | 392,811              |    | 325,987        |    | 296,809            |    | 260,199          |
| Gas sales  |    | 233,594               |    | 233,118                |    | 220,498              |    | 202,696        |    | 173,251            |    | 161,421          |
| Gas delivered under storage, transmission, etc., |    | 166 202               |    | 169.000                |    | 162 200              |    | 110.004        |    | 110,000            |    | 07.400           |
| contracts Company use                            |    | 166,393               |    | 168,966                |    | 163,300              |    | 118,931        |    | 118,069            |    | 97,169           |
| Unbilled, unaccounted for, etc.                  |    | 1,246<br>4,895        |    | 1,224<br>6,749         |    | 1,048<br>7,965       |    | 1,232<br>3,128 |    | 1,292<br>4,197     |    | 1,101<br>508     |
| onblined, dilaccounted for, etc.                 |    | 406,128               |    | 410,057                |    | 392,811              |    | 325,987        |    | 296,809            |    | 260,199          |
| Maximum day send-out – MCF                       | -  |                       | 4  |                        |    |                      | 4  |                | -  |                    |    |                  |
| Gas out of storage on maximum day – MCF          |    | 2,231,330<br>,247,832 |    | 1,878,710<br>1,169,532 |    | 1,902,613<br>987,016 |    | 1,809,654      |    | 1,795,959          |    | 1,637,682        |
| Degree day deficiency (Celsius)                  | '  | 3,751                 |    | 3,849                  |    | 3,788                |    | 900,121 3,863  |    | 1,022,249<br>3,823 |    | 856,531<br>3,853 |
| Dograd day deficiency (deficiency)               |    | 3,731                 |    | 3,043                  |    | 3,700                |    | 3,003          |    | 3,023              |    | 3,003            |

<sup>\*</sup>MMCF means million cubic feet

| Statistics cont.  |   |    |  |  |  | Union                                  | Ga | s Limited                             |
|---|---|----|--|--|--|--|----|---------------------------------------|
| Fiscal years ended March 31   | 1976                                    |    | 1975                                   | 1974                                   | 1973                                   | 1972                                   |    | 1971                                  |
| Condensed balance sheet (\$000's)   |   |    |  |  |  |  |    |                                       |
| Assets: Properties Less accumulated depreciation  | \$<br>449,063<br>78,765                 | \$ | 408,327<br>73,351                      | \$<br>367,174<br>66,973                | \$<br>341,820<br>61,999                | \$<br>312,458<br>58,065                | \$ | 290,127<br>54,786                     |
| Current assets Deferred and other assets  | 370,298<br>119,049<br>20,099            |    | 334,976<br>77,131<br>17,788            | 300,201<br>53,075<br>13,247            | 279,821<br>35,596<br>11,936            | 254,393<br>34,800<br>8,302             |    | 235,341<br>33,998<br>6,993            |
| Total   | \$<br>509,446                           | \$ | 429,895                                | \$<br>366,523                          | \$<br>327,353                          | \$<br>297,495                          | \$ | 276,332                               |
| Liabilities: Shareholders' equity – Preference shares Common shares Retained earnings     | \$<br>43,014<br>31,346<br>67,494        | \$ | 43,309<br>31,346<br>61,053             | \$<br>18,414<br>31,346<br>57,513       | \$<br>18,986<br>31,346<br>55,491       | \$<br>19,159<br>31,346<br>49,784       | \$ | 19,452<br>31,308<br>44,946            |
| Total Long-term debt Deferred income taxes Current liabilities                            | 141,854<br>187,506<br>63,890<br>116,196 | 7  | 135,708<br>164,908<br>56,334<br>72,945 | 107,273<br>153,599<br>47,954<br>57,697 | 105,823<br>141,891<br>42,541<br>37,098 | 100,289<br>122,820<br>36,166<br>38,220 |    | 95,706<br>108,000<br>31,978<br>40,648 |
| Total   | \$<br>509,446                           | \$ | 429,895                                | \$<br>366,523                          | \$<br>327,353                          | \$<br>297,495                          | \$ | 276,332                               |
| Equity per common share  No par value common shares outstanding (000's)  Equity per share | \$<br>15,112<br>6.54                    | \$ | 15,112<br>6.11                         | \$<br>15,112<br>5.88                   | \$<br>15,112<br>5.75                   | \$<br>15,112<br>5.37                   | \$ | 15,108<br>5.05                        |
| Properties (\$000's) Gross book value beginning of year                                   | \$<br>408,327                           | \$ | 367,174                                | \$<br>341,820                          | \$<br>312,458                          | \$<br>290,127                          | \$ | 264,100                               |
| Additions: Plant acquisitions and additions Plant replacements                            | 34,721<br>10,049                        |    | 36,601<br>6,866                        | 20,821<br>7,313                        | 24,382<br>8,177                        | 19,278<br>6,151                        |    | 23,169<br>4,923                       |
| Gross additions and replacements  | 44,770                                  |    | 43,467                                 | 28,134                                 | 32,559                                 | 25,429                                 |    | 28,092                                |
| Retirements: Gross value of plant retired   | 4,034                                   |    | 2,314                                  | 2,780                                  | 3,197                                  | 3,098                                  |    | 2,065                                 |
| Net additions to Properties   | 40,736                                  |    | 41,153                                 | 25,354                                 | <br>29,362                             | 22,331                                 |    | 26,027                                |
| Gross book value end of year  | \$<br>449,063                           | \$ | 408,327                                | \$<br>367,174                          | \$<br>341,820                          | \$<br>312,458                          | \$ | 290,127                               |
| Miles of pipelines Gathering and storage lines Transmission lines Distribution lines      | 422<br>1,814<br>7,225                   |    | 421<br>1,780<br>7,033                  | 461<br>1,755<br>6,851<br>9,067         | 465<br>1,726<br>6,672                  | 481<br>1,708<br>6,448<br>8,637         |    | 499<br>1,688<br>6,212<br>8,399        |
| Total   | 9,461                                   |    | 9,234                                  | 3,007                                  | 8,863                                  | 0,037                                  |    | 0,333                                 |

#### **Union Gas Limited**

## Head Office: 50 Keil Drive North, Chatham, Ontario

(Incorporated under the Laws of Ontario)

#### **Directors**

Ralph M.Barford, Toronto President, Valleydene Corporation Limited

G.H.Blumenauer, Hamilton

Chairman of the Board and President, Otis Elevator Company Limited

John D.Bradley, Chatham

President, Bradley Farms Limited and First Chatham Corporation Limited

Frank Capewell, Chatham

Senior Vice-President, Operations, Union Gas Limited

John B. Cronyn, London

Company Director

C.Malim Harding, O.B.E., Toronto Chairman of the Board, Harding Carpets Limited

F.W.P.Jones.London

Financial Consultant

H.B.Keenleyside, C.B.E., Toronto Company Director

J.S.Land, Toronto

Vice-Chairman of the Board, IAC Limited

W.G.Stewart, C.A., Chatham

President and Chief Executive Officer, Union Gas Limited

William H.Watson, Chatham

President, Huron Construction Company Limited

Donald J.Wright, Q.C., Toronto

Partner, Lang, Michener, Cranston, Farquharson and Wright

## Principal officers

C.Malim Harding, O.B.E.

Chairman of the Board

W.G.Stewart, C.A.

President and Chief Executive Officer

F.Capewell

Senior Vice-President, Operations

H.B.Arndt, C.A.

Vice-President, Finance

R.G.Caughey, P.Eng.

Vice-President, Gas Supply

F.M.Edgell, P.Eng.

Vice-President, Marketing and Sales

J.B.Jolley,Q.C.

Vice-President, General Counsel and Secretary

J.Webel

Vice-President, Administrative Services

G.I.Wonnacott

Vice-President, Industrial Relations

R.G.James, B.Comm.

Assistant Vice-President, Finance

G.E.Miller, C.A.

Treasurer

#### Transfer agents

Class A Preference Shares

51/2% Series A

Canada Permanent Trust Company Toronto, Montreal, Winnipeg, Calgary and Vancouver

6% Series B

Canada Permanent Trust Company

Toronto, Montreal and Calgary

5% Series C

Canada Permanent Trust Company Toronto, Montreal, Winnipeg and Calgary

Class B Preference Shares

8%% Series 1

Canada Permanent Trust Company Toronto, Montreal, Winnipeg, Calgary and Vancouver

Common Shares (Class A and B) Canada Permanent Trust Company

Toronto, Montreal, Calgary, Winnipeg and Vancouver

The Chase Manhattan Bank New York

#### Registrars

Class A Preference Shares

51/2% Series A

Canada Permanent Trust Company Toronto, Montreal, Winnipeg, Calgary and Vancouver

6% Series B

Canada Permanent Trust Company

Toronto, Montreal and Calgary

5% Series C

Canada Permanent Trust Company

Toronto, Montreal, Winnipeg and Calgary

Class B Preference Shares

83/4% Series 1

Canada Permanent Trust Company

Toronto, Montreal, Winnipeg, Calgary and Vancouver

Common Shares (Class A and B)

Crown Trust Company

Toronto, Montreal, Winnipeg and Vancouver

Canada Permanent Trust Company

Calgary

Chemical Bank

New York

#### Dividend disbursing agent

Class A Preference Shares, Series A, B and C; Class B Preference Shares, Series 1

and Common Shares (Class A and B) Canada Permanent Trust Company

#### Annual meeting of shareholders

Shareholders are cordially invited to attend the Annual Meeting to be held at the Head Office of the Corporation. 50 Keil Drive North, Chatham, Ontario, on Tuesday, June 22, 1976, at 11 o'clock a.m. (Eastern Daylight Time).



